

GS1 Belgium & Luxembourg

Strategic Plan 2023-2025

Looking back



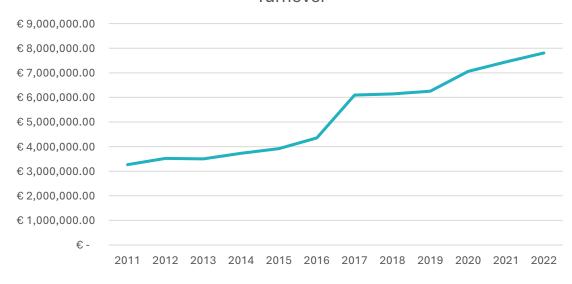


Celebrating 45 years of GS1 Belgilux

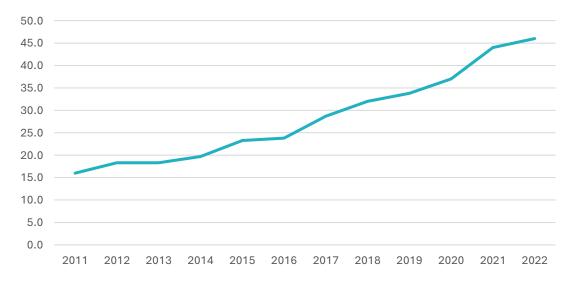




Turnover



Number of FTEs



GS1 Belgilux anno 2022 Compared to 2011

















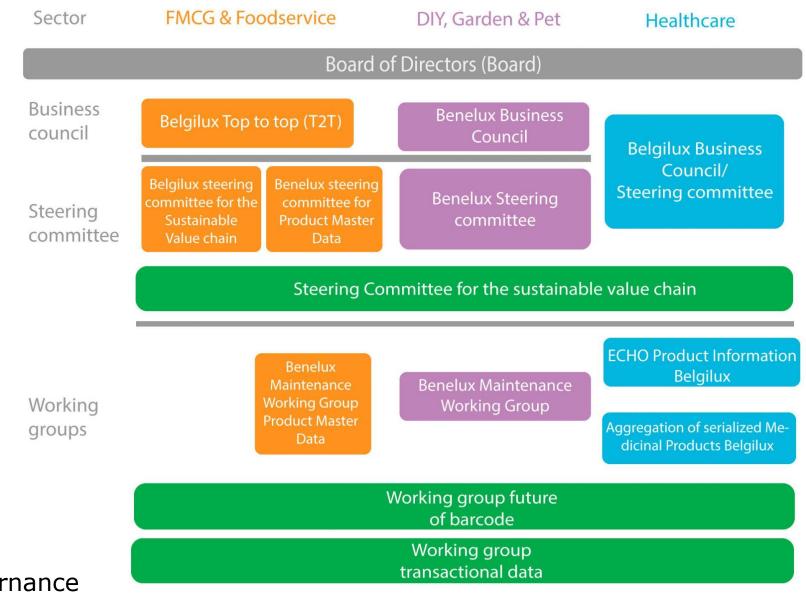


With +9000 members, we've grown 25% in memberships compared to 2020

Our members active in different sectors:

- FMCG -Foodservice
- Healthcare
- DIY, Garden & Pet
- Transport & logistics
- Financial services
- E-commerce and marketplaces

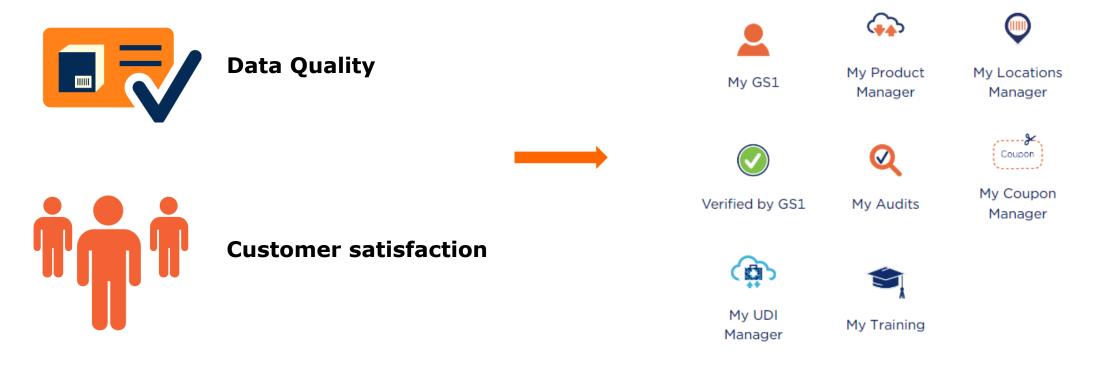
We could not have done this without our members



...nor without an efficient governance

GS1 Belgilux created a user-friendly single sign-on platform (the "waffle") for different user needs across sectors

By focusing on



Committed to our Strategic Plan 2020-2022



- 780.000+ GTINs in MPM Identify
- 451.000+ GTINs in MPM Share
- Nearly 2000 users MPM share
- Excellent NPS in consumer satisfaction



- 1890 followers (+52% compared to 2019)
- 220 publications/year (x2.5 compared to 2019)
- >5% engagement rate



- 10.640 subscribers to e-news (+3% compared to 2020)
- 25 e-news/year

Enabling us to deliver





- Data quality remains an issue, not yet at the 96% target
- MPM needs continuous improvement and updates (including cybersecurity)
- MPM still needs to be extended with DAM (including validations)
- Onboarding of data recipients onto GDSN still ongoing

Not everyone is ready for the (global) migration to 2D barcodes and Digital Link by end of 2027

However, our job is never done

Looking forward: setting the scene





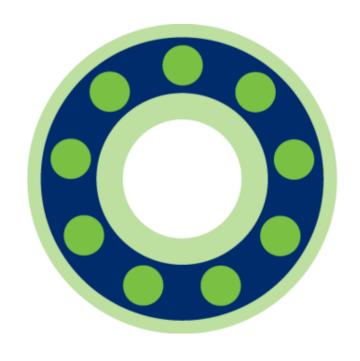








The world evolves and we need to be proactive



Looking at the scarcity of raw materials, the waste crisis and climate change

It forces *all of us* to rethink the concept of "product life" and to invest more in **reuse & recycle** (upcycle)

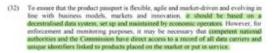
We need data-driven insights and transparency to make this happen

This requires **verified and trusted data** Exchanged through **interoperable** systems

From a linear to a circular economy model



- (a) it shall be connected through a data carrier to a unique product identifier;
- (b) the data carrier shall be physically present on the product, its packaging or on documentation accompanying the product, as specified in the applicable delegated act adopted pursuant to Article 4;
- (c) the data carrier and the unique product identifier shall comply with standard ("ISO/IEC") 15459-2015;
- (d) all information included in the product passport shall be based on open, standards, developed with an inter-operable format and shall be machinereadable, structured, and searchable, in accordance with the essential requirements set out in Article 10;
- (e) the information included in the product passport shall refer to the product model, batch, or item as specified in the delegated act adopted pursuant to Article 4:



Article 12 - Product Passport registry

The Communion shall set up and manners a segretary tening information included a the product paraposite required by Adequated sets adopted parameters. Artists 4.

that mession and unique product steatifiers referred to in Ariale 9(1).

The Commission shall ensure that the information stood in the registry referred to in
the first subprengraph in processed accordy and in compliance with Union law.

- including applicable rules on the protection of personal data.

 The Commission shall, in the delegated arts adopted parasizer to Article 4, specify the information which, in addition to being included in the product prospect, shall be stood in the regardy referred to in principall. I falsing anto occurred it least the
- (a) the need to allow for the varification of the authorizity of the product passport
- (b) the relevance of information for improving the efficiency and effectiveness of model surveillance checks and analysis controls in relation to products covered by delegated acts adapted parents to Article 4.
- (c) the seed to soond disproportionals administrative busines the economic operation.
- In relation to the supercobility to entablish and manage the registry referred to its promptagh. I and the processing of any personnal data that regist result from that activity, the Commission shall be regarded as controller as defined in Acticle 3, point (On of Regulation (EV) 2018 1725.
- The consense operator placing the product on the market or patting it into service shall uplood as the sugarry colored to as pacagraph 1. the information referred to in paragraph 2.
- The Commission, competent national authorities and concess authorities shall have nations in the nightey referred to in the Article for corrying out that show premised to Union legislation.

Unique identifiers and data carriers based on global standards



No proprietary solutions

Granularity

The information included in the product passport shall refer to the product model (e.g. iPhone 13), batch (e.g. iPhone 13, produced in factory XYZ), or item (e.g. iPhone 13, serial number 123456789)

Decentralised system...

... with a central registry

Liability

The economic operator placing the product on the market is responsible for making available the DPP and for the information included therein

Access rights ('need-to-know')

The access to information included in the passport shall be regulated in accordance with the essential requirements included in Article 9. The specific access rights at product group level will be identified in the applicable delegated act.



to Union legislation

The exponents related to the positive propert had down in the delegand are subjected parament to Article 4 shall specify what information shall or may be included in the profined prospert from entroughe following elements:

ANNEX III - Digital Product Passport

- information opposed under Articles 3(2) and 8(2) or by other Union live applicable to the information product arrange.
- the magaz product admittee as the level authorised so the applicable delegated not adversed minimum to Article 4.
- the Global Trade identification Number as provided the increased this type characters of products or their partic.
- ide referent contrassión codes, mels as a TARE unde se defined in Control Regulation (EEC) No. 26/0 677
- (ii) originate documentation and infrastron required under the Regulation or often Uses for applicable to the product, such as the declaration of embrants, technical documentation or confusing semilionis.
- incr messals, sortextons, message or select selements, in request by offer Usin legislation applicable to the product.
- information related to the manufacturer, such as an arrayer operator observation and the information referred to in Article 23(7);
- the prosper operator identifiers other than that of the monufacturer.
- (i) respectedity attention;
- information relived to the importer, multiding the information informal to in Aericle 23/31 and in ECOS manhor;
- b) the ment, contact details and unique options about the code of the communioptions contributed to the Union responsible for corrying on the basis of our in Article 6 of Engolston (EU) 2019-1000, or Article 19 of Engolston (EU) [...] or



Track & tracing

Unique operator identifiers and unique facility identifiers may be requested. These are key information component to allow the track & tracing of information along the supply chain

- Sustainable Product Regulation Proposal, under EU Green Deal
- "The product passport means a set of data specific to a product that includes the information (specified in the delegated act) and that is accessible via electronic means through a data carrier"
- Applicable to any physical good placed on EU market or put into service (= global impact)
- Food, feed, medicine exempted (for now)
- Goal is to reduce lifecycle environmental impact of the product
- Through track & trace and verification

With the **<u>Digital Product Passport</u>**



Open standards for track & trace



Data quality and verification



Neutrality



Leverage existing standards and infrastructures



Interoperability and compatibility

GS1's role within the Digital Product Passport framework

Reinforcing

- Data quality needs
- Standardization needs

But also, introducing

- New data
- New players
- New user journeys
- Other industry standards

And impacting

- Our memberships
- Our standards
- Our services





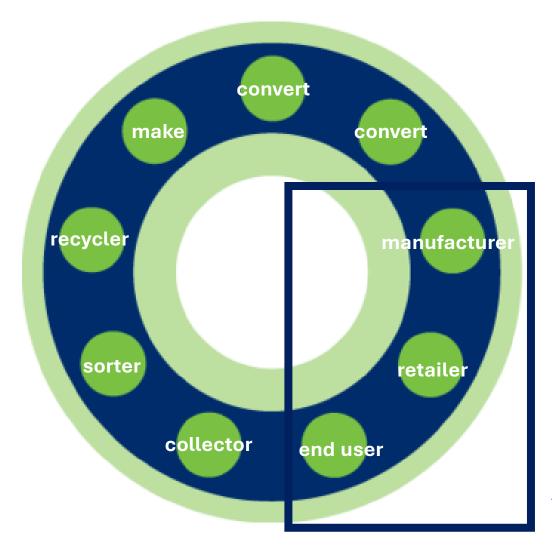








GS1's role within the Digital Product Passport framework

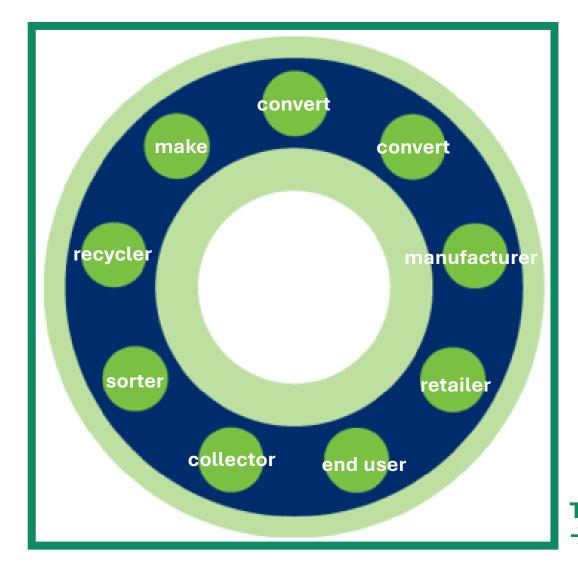


AS IS ecosystem

→ To protect

Our ecosystem will be expanding

- More data exchange
- Full lifecycle of product
- Many-to-many communication
- Importance of digital twin



TO BE ecosystem

→ To create value

Our ecosystem will be expanding

We now believe in the **power of standards** to transform the way...

we work

we consume

we enable reuse/repair/recycle

we live

Our new mission



Looking forward: strategy 2023-2025





Validation process May 2022-October 2022

Strengths*

- Neutrality
- Governance (parity based Board + committees)
- Driven by community
- Vital partner in data with data quality programme
- 1 platform for our members (single sign-on, including MPM)
- Digital way of working
- Customer support and satisfaction
- Service and member oriented
- Sectoral approach supported by Standardisation
- Technical expertise (e.g. Peppol, 2D barcodes)
- Community engagement with marketing initiatives

^{*} main results from SWOT analysis as input for strategy 2023-2025

Threats*

- Unclear or incorrect brand image
- Competitors offering similar services
- Other industry standards being used
- Fast pace of evolutions and regulations (mainly Digital Product Passport)
- Impact and timing of migration to 2D barcodes at retail POS
- Data models not always harmonized or implemented
- Difficult to reach certain stakeholders such as SMEs
- Data quality of data providers is often low

^{*} main results from SWOT analysis as input for strategy 2023-2025

Opportunities*

- Corporate branding initiatives
- Prioritize customer satisfaction and continuous improvement of our offer
- Drive interoperability between systems and standards
- Contribute to public policy and proactively engage with relevant stakeholders
- Collaborate more with other MOs at Benelux/EU/Global level
- Targeted communication and increased community engagement
- Quality of master data (audit, data capture and self-certification) and transactional data

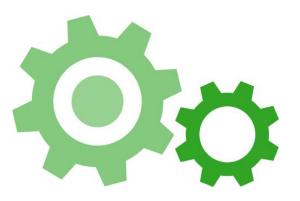
^{*} main results from SWOT analysis as input for strategy 2023-2025



- Authentication and verification of identifiers and data
- Enable circular economy

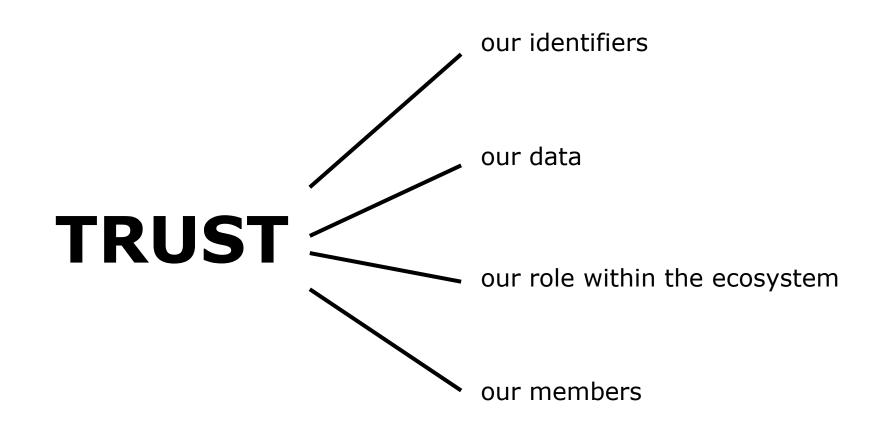


- Community engagement
- Collaboration at EU/GO level



- Process efficiency
- Digitization
- User experience

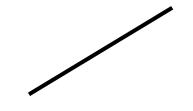




Our guiding principles



INTEROPERABILITY



Between GS1 MOs

Between IT systems

Between other industry standards

Our guiding principles



Our ambition is to **protect** and to **create value** for our members along the customer journey

Our objective is to enable the circular economy with **trusted identifiers** and **trusted data**

Our ambition & objective



Enable our members to create a Digital Product Passport



Ensure unique and verified identifiers



Improve and ensure quality and efficiency of data exchange



Stimulate/facilitate a digital (and green) ecosystem

4 strategic goals

Goal 1: Our members are able to make and use a Digital Product Passport (DPP) based on GS1 standards



- Support (sector) use cases and user journeys
- Co-develop European/Global architecture blue-print (with shared investment)
- Leverage My Product Manager as local interface
- Drive interoperability between DPPs
- Refresh finance model with focus on ROI for members

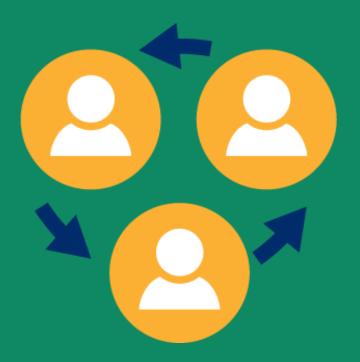
Goal 2: Every identifier (GTIN, GLN, GCN and LEI) is unique, verified and visible



- Every GTIN and GLN is uploaded in GS1 registries
- Accelerate use of Verified by GS1 and Search function
- Due diligence of GS1 identifiers
- Roll-out GLN to community
- Digitize national coupon process

Goal 3: Data is trusted by all data recipients and is exchanged efficiently and user-friendly

- Leverage and expand our master data network
- Ensure the quality of master data
- Widen the use of transactional data
- Explore the opportunities for event data exchange



Goal 4: GS1 is stimulating/facilitating a digital (and green) ecosystem

- Deepen our relations with existing community (from current sectors)
- Engage with new players to increase collaboration and influence
- Strengthen the role of GS1 within the ecosystem
- Digitize circular economy processes
- Participate in projects to improve sustainability
- Extend ecosystem through innovation

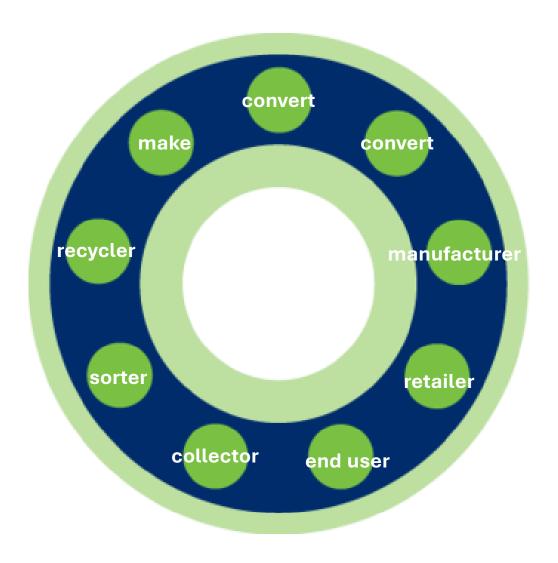


Identifiers

- Unique, open and interoperable
- Verified and authenticated
- For economic operators (GLN)
- For products (GTIN)
- Data linked to identifiers
 - For multiple lifecycles
 - Based on EU/globally harmonized data models and architecture
 - Quality ensured

Data exchange

- Open and interoperable
- For master data (GDSN)
- For event data (EPCIS)
- For transactional data (EDI/Peppol)



Our commitment for the next 3 years

#weareGS1



Thank you

